Department of Educational Leadership & Policy
College of Education & Human Services
University of Wisconsin Oshkosh

Current Issues in School Leadership
3 credits

EDL 827

Course Description
This course will examine essential current issues in education in relation to their impact on school districts and administration, with an emphasis on current political reforms and assessments. Students will engage in research, exploration of current and emerging local, national, and international educational issues and strategic planning collaborations. The goal of all experiences will be to expand student knowledge of education and educational practices in relationship to the constant challenges arising from a rapidly changing society. Students will engage in learning opportunities to gain the necessary knowledge and skills to be district leaders as they confront ever-changing educational pressure and practices.

Prerequisite: Consent of Program Advisor

Course Structure
This course is designed for delivery through face-to-face meetings enhanced by learning activities/discussions online. Students are expected to prepare for class meetings, take part in class activities, contribute to discussions, and support other class members. In short, the class will function as a learning community in which every member shares responsibility for the learning experience of the group.

Learning Outcomes
- Students will research and synthesize multiple current educational resources through discussions, writing assignments and project development.
- Students will assess their educational practices and leadership theory in relationship to current educational reform policies and practices.
- Students will examine rapidly changing educational issues such as diversity, technology and program evaluation as related to effective educational practices and current trends and changes in school leadership.
- Students will engage in learning activities designed to challenge their ability for critical analysis of current impacts of educational reform.
- Students will complete a district level professional development plan addressing a current issue predominate in their district.
Course Requirements

1. Participation – 25%
Take part in all class activities. Contribute to discussions and activities in a way that enhances learning for all class members. You will be required to make postings to our D2L Discussion Board. Postings will focus on assigned readings/readings done on your own and how they relate to your past experiences and future endeavors as a leader. Some discussions will be open to the whole group while others will be structured as small group discussions in order to build smaller learning communities. Discussion topics will be provided with specific posting requirements noted for each discussion topic.

Students will research one current educational issue, local, state or national, synthesis the research, and recommend a resolution based on theory and research. The paper should be 12-15 pages and in APA format and include the following:

- Title page
- Abstract
- Explanation of the historical context of the current issue
- Research supporting both sides of the issue
- Recommendation for the resolution of the issue based in the research
- Personal reflection and perspective

Papers must be in APA format
Students must use at least 15 scholarly sources

3. Professional Development Project 25%
A key component of being a successful district level leader is the ability to break down a challenging educational reform and guide a district through successful implementation. For this project students will be required to complete a professional development project. Choosing one current issue, educational reform, legislative requirement or some form of required educational change, students are to develop a two day in-service to prepare their district for required implementation of the educational issue. Projects should be complete and replicable with presentation notes, handouts, reading assignments, potential speakers, assessments and means for district follow-up.

4. District Leadership Debate 25%
Students will chose a current educational topic requiring significant current knowledge from all perspectives and prepare a speech for district presentation. Issues could include changing technology needs, diversity, federal accountability, budgetary constraints, legislation, inclusion, unions, gender equity, social justice and equal opportunity. Speeches will be presented in class where peers will respond with questions as expected audience. Students are to be prepared to answer all questions presented using current scholarship and best practices.
General Criteria for Assessment
1. **Construction of Knowledge**: Students successfully interpret, analyze, evaluate, or synthesize information.

2. **Depth of Understanding**: Student understanding of course content is relatively complex and deep, and they demonstrate that understanding through elaborated communication.

3. **Connection to Practice and Policy**: Students successfully connect course content to educational practice and/or policy. They explore implications that create value and significance for knowledge.

4. **Clarity of Expression**: Students demonstrate quality work through well-organized, grammatically correct, precise and accurate writing. They reflect thoughtfulness in word choice, sentence construction and composition.

**Course Grading Scale**

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<tr>
<th>Letter Grade</th>
<th>Percentage Points</th>
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<tr>
<td>A</td>
<td>94-100</td>
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<tr>
<td>A-</td>
<td>90-93</td>
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<tr>
<td>B+</td>
<td>87-89</td>
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<tr>
<td>B</td>
<td>84-86</td>
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<tr>
<td>B-</td>
<td>80-83</td>
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<tr>
<td>C+</td>
<td>77-79</td>
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<tr>
<td>C</td>
<td>74-76</td>
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<tr>
<td>F</td>
<td>73 or below</td>
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**Guidelines for Written Assignments**
Advanced graduate academic work requires competence in written communication to express your ideas clearly and accurately. Therefore, it is expected that students will be able to articulate their positions, reasoning, and queries with clarity, accuracy, and precision in grammatical construction and language use. Students must demonstrate critical thinking in all of their written work. Further, it is imperative that doctoral students draw upon the work of other scholars and appropriately give credit to others through in-text citations.

**Format Requirements for Papers**
- Use APA (most recent edition) to format course papers.
- Use inclusive language (do not use masculine pronouns when referring to men and women).
- All papers should be double-spaced with 1-inch margins. Times New Roman font (12 point) is standard.
- Number the pages.
- Writing should be appropriately referenced, giving credit to others for their work by providing accurate citations.
• Where appropriate and possible, draw connections between course concepts/readings and specific examples/experiences. The capacity to relate theory with practice is an important component of the course.
• Writing must be grammatically correct and without spelling, punctuation, or typographical errors.
• Include a list of references at the end of the paper. This list should include all references cited in the paper, and only those cited in the paper.

Guidelines for Online Discussions
There are three very important rules for using online discussion boards:
1. Remember that the culture of mutual respect that is part of our face-to-face time extends into the virtual classroom environment.
2. Participation is required.
3. Participation alone is not enough. Posts require a thoughtful and meaningful approach. Quality does count. Also important is timing. If you wait until the end of the discussion window time, you are not engaging in the type of discussion required.

See “Guidelines and Rubrics for Online Discussions” (D2L Course Content) for further details.

Guidelines for Communication in a Respectful Learning Environment
• Listen receptively. Seek first to understand, then to be understood.
• Attend to the person who has the floor. No sidebar conversations, gestures, or extraneous activity while another person is talking.
• Communicate honestly. If you have a concern or if you are puzzled – explain how you are feeling and why.
• Disagree thoughtfully. Respectful questioning and disagreement is not wrong. Scholarly discourse involves and encourages exploration of different perspectives.
• Derogatory comments based on race, ethnicity, class, gender, sexual orientation, or nationality are not acceptable.

Academic Integrity
The University of Wisconsin Oshkosh is committed to a standard of academic integrity for all students. The System guidelines state: “Students are responsible for the honest completion and representation of their work, for the appropriate citation of sources, and for respect of others’ academic endeavors.” (UWS 14.01, Wisconsin Administrative Code)

Students are subject to disciplinary action for academic misconduct, which is defined in UWS 14.03, Wisconsin Administrative Code. Students are encouraged to review the procedures related to violations of academic honesty as outlined in Chapter UWS 14, Wisconsin Administrative Code. The System guidelines and local procedures are printed in the University of Wisconsin Oshkosh Student Discipline Code 2007-2008 and can be found on the Dean of Students website at www.uwosh.edu/dean/conduct.htm
Specific questions regarding the provisions of Chapter UWS 14 (and institutional procedures approved to implement Chapter UWS 14) should be directed to the Dean of Students Office.

**Accessibility Statement**
We would like to fully include persons with disabilities in this course. Please let us know if you need any special accommodations. Information will be kept confidential whenever possible. For questions regarding UW Oshkosh policy and available services for students with disabilities, please contact John Palmer, Coordinator of Services for Students with Disabilities in the Dean of Students Office in Dempsey Hall. palmerj@uwosh.edu or 424-3100.

**The Writing Center**
All UW Oshkosh students are eligible for one-on-one conferencing at the Writing Center. Their free, confidential tutoring is designed to help writers work through assignments and gain additional writing skills. Trained peer consultants can assist writers at any stage of the composition process, from brainstorming for topics to fine-tuning a final draft. They help writers with issues like grammar and mechanics by helping them identify their own patterns of error and learning how to avoid those errors. Check their website for more information about services. ([http://www.uwosh.edu/wcenter](http://www.uwosh.edu/wcenter)). The Writing Center is located in Suite 102 of the Student Success Center, across from Reeve and Polk on Elmwood Ave.

**Communication**
*Email.* Your UW Oshkosh email account is used by the University and by your instructors to communicate University and course information. Please check your UW Oshkosh email frequently.

*Weather Concerns.* If you are unable to attend class due to hazardous conditions, please notify me via email prior to the scheduled class meeting. In the event that I cannot meet with the class, or most members of the class cannot attend, we will schedule an alternative discussion/learning activity using D2L. Please check your UW Oshkosh email prior to class if you have any questions about the class meeting. I will send an email notice to you no later than 3:30 p.m. if there is an alternative plan for that evening’s session.

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**UW Oshkosh**
**College of Education and Human Services**

**EdD in Superintendency**
The **mission** of the EdD in Educational Leadership program leading to licensure as a District Administration is to develop educators to assume formal leadership roles in their organization.

The **goals** of the program are to develop the capacity to:
1. envision and guide organizational change;
2. communicate effectively, engage constituents, develop people and build community;
3. advocate equity for diverse populations, and respect individuals;
4. integrate theory, data, research and ethical standards into the context of one’s practice through continuous learning.

Program Dispositions
Throughout this program students will be expected to demonstrate the following dispositions:

- Value change as the source of the opportunity for improvement
- Display the ability to understand people and relationships and be receptive to the ideas of others
- Show a willingness to implement non-discriminatory access, accommodations and assessments.
- Demonstrate empathic understanding of diversity in all domains.
- Reflect regularly upon the philosophical assumptions, ethical principles and rationales that guide one’s practice
- Understand oneself as a learner and value learning as a core capacity.

Wisconsin Administrator Standards for Superintendent (03) Licensure
Teacher Standards, Vision, Instructional Program, Management, Family/Community Relations, Ethics, and Context Affecting Schools


Tentative Schedule of Topics

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<th>Week 1, 2 &amp; 3</th>
<th>Topics</th>
<th>Activities and Assignments</th>
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<tbody>
<tr>
<td></td>
<td>What are the current educational issues facing schools?</td>
<td>Mapping of current educational issues at the local, national and international level</td>
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<tr>
<td>Weeks 4 &amp; 5</td>
<td>Strategic planning</td>
<td>Analysis of local strategic plans as they pertain to current issues</td>
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<tr>
<td>Weeks 6, 7, 8</td>
<td>Resources and references</td>
<td>Reading Assignment: TBA Analysis of access to information on current issues</td>
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<td>Week 9 &amp; 10</td>
<td>Assessment of current events as they relate to historical reforms</td>
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<tr>
<td>Weeks</td>
<td>Analysis of multiple resources and</td>
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<td>Week</td>
<td>Topic</td>
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<tr>
<td>11, 12, 13</td>
<td>perspectives on current issues</td>
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<tr>
<td>Week 14</td>
<td>Course wrap-up, continuing discussions</td>
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