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A GANNETT COMPANY

School turnover troubles board

By Adam Rodewald of The Northwestern

vear.

Viegut's announcement in early

January that he is leaving the

district at the end of the school

Viegut's departure revives concerns An effort to halt turnover The district has struggled to Only two of the district's top among Oshkosh school district hold on to its principals and exleadership has been revived folecutive administrators in recent lowing Superintendent Don

eight administrators have been in their positions more than two years, and, 11 of the district's 21 principals were hired within the past two years. Several other principals have moved to new buildings, leaving only six who have been in their current positions more than two years.

The problem had been on the school board's radar but became more urgent after Viegut announced his resignation in early

January after about 18 months on the job. His last day with the district will be June 30.

The board has been holding workshop discussions on the issue in tandem with starting its search for a new superintendent. The board also approved a self-

TURNOVER, Page A8

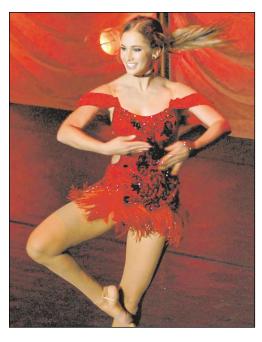
COVER STORY: MISS AMERICA VISIT

turnover.

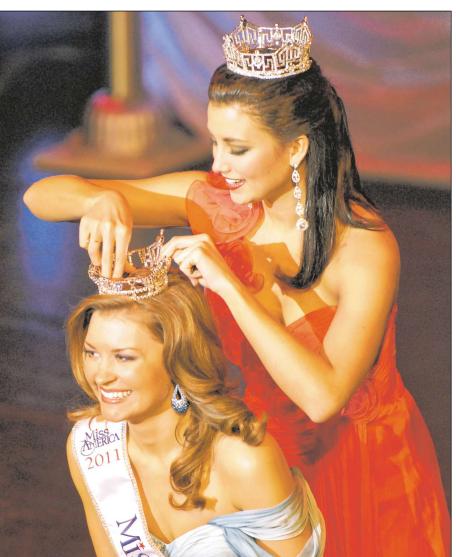
years. Low pay and difficult

working conditions have been

cited as reasons for the high







From right clockwise: Miss America Laura Kaeppeler, right, crowns Raeanna Johnson as the new Miss Wisconsin during the Miss America homecoming gala Sunday at the Grand Opera House in Oshkosh. Miss New York Kaitlyn Monte, second runner-up in the Miss America pageant, sings Katy Perry's "Thinking of You" on Sunday. Miss Arizona Jennifer Sedler, third runner-up in the Miss America pageant, performs a dance number Sunday during the Miss America homecoming event. PHOTOS BY ADAM JUNGWIRTH/OF THE NORTHWESTERN

Hotel owners moving forward

Financing first, then renovations

By Jeff Bollier of The Northwestern

If there was one thing about the condition of the former City Center Hotel that almost made Rich Batley happy, it was that he didn't have to worry about what to keep.

After decades of only minimal investment and upkeep, there was little left of value for the hotel's new owners.

"I'm almost glad it's in the shape it's in because then you know you're starting from scratch," Batley said. "There's no question about holding on to anything.'

Batley, John Pfefferle and the Wisconsin-University of Oshkosh Foundation partnered to buy the 179-room, downtown hotel for \$2.1 million last month and immediately set an aggres sive schedule to finance, gut, renovate and re-brand the property by early 2013. Batley and Pfefferle, who are partners in Appleton's Copper Leaf Hotel and Neenah's Best Western Bridgewood Resort, have their work cut out for them, but they look forward to the challenge and the potential their partnership with the UWO Foundation holds in store. "We're taking nothing for granted. I'm confident we will do a good job making this hotel look

Crown comes home

New Miss America performs at Grand

By Charles Greenley of The Northwestern

Laura Kaeppeler was crowned Miss America in January, but she was still worried

her dog would give her the cold shoulder. She'd been away from home for a few months, but was back

in Kenosha Saturday for a pep rally at her old school, St. Joseph Catholic Academy.

"I was petrified he wouldn't know who I was," said Kaeppeler, who attended a Sunday brunch at LaSure's Banquet Hall in Oshkosh.

Fortunately Smokey, a 1¹/₂-year-old Shih Tsu/Maltese, remembered her.

The way Kaeppeler sees it, many others will, too.

"My name will never not be associated with Miss America for the rest of my life," she said.

When she was declared the winner of the annual beauty pageant, Kaeppeler said her life changed in an instant. Though she will be in high demand over the next year, Kaeppeler stays upbeat.

"No matter how long the days can be, I wake up happy to be Miss America," she said. "It truly helps young women realize the sky is the limit."

Kaeppeler has already traveled to 14 different states in the past five weeks for

numerous appearances, including Sunday's stop in Oshkosh. In addition to the brunch, she attended a VIP lunch and an afternoon homecoming show at the Grand Opera House.

The show at the Grand featured nine women performing, including all four runners-up from this year's Miss America pageant. Among the perfor-mances: Fourth runner-up Noelle Freeman, Miss California, performed a traditional dance where she tapped and kicked a tambourine; third run-

ONLINE

See more photos and video from the event: www.thenorthwestern.com

ner-up Jennifer Sedler, Miss Arizona, danced to Latin-flavored song "Hip Hip Chin Chin"; second runner-up Kaitlin

Monte, Miss New York, sang Katy Perry's "Thinking of You"; and runner-up Miss Oklahoma, Betty Thompson, performed an Irish step dance.

Kaeppeler sang two opera songs and also passed down her Miss Wisconsin crown to Raeanna Johnson, which elicited a standing ovation and raucous cheers from the audience.

Karen Tessier of Oshkosh, who attended the homecoming gala, admired the poise,

WINNER, Page A7

HOTEL, Page A8

INSIDE



USE OF IEDS IN SYRIA RISES SHARPLY Experts think rebels are getting outside help. >> PAGE A6

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Hotel

Continued from Page A1

like new and we'll have the right rate structure to be competitive," Batley said. 'But nobody is going to give it to us. We're going to have to go out and earn it. But we expect that and we're OK with it."

Demolition and financing are likely to preoccupy the partners and their community partners for the next month or two before actual remodeling can begin.

Öshkosh Area Community Foundation CEO Eileen Connolly-Keesler said she expects to meet with potential investors by the end of the month. Connolly-Keesler said many of the potential investors in the project are the same ones who committed to the project last fall before the Wogernese Hotel Group and UWO Foundation withdrew their offer to purchase the property in late October.

"Most never left the table," Connolly-Keesler said. "They were all still hoping we were going to pull a deal together.'

It took hope from the community, the involvement of both the UWO Foundation and OACF, the city's investment in downtown revitalization, the groundwork laid by the Wogernese partnership and a well-timed call to bring Batley and Pfefferle back to the table almost four years after they first attempted to buy the property. At that time, the hotel was in foreclosure and was owned by Bankers Bank of Madison.

"We probably came within 30 days (of buying it) in late '07 and early '08," Batley said.

Terms of that deal could not be worked out, but Batley said he and Oshkosh Chamber of Commerce CEO John Casper would call each other every three or six months to stay in touch.

Casper said he and Oshkosh Area Economic Development Corp. Executive Director Rob Kleman spent the last two or three years talking with four or five different groups that had expressed an interest in the hotel, but a deal could never quite be stitched together. And when the WHG proposal fell through, Casper said Pfefferle and Batley were the first people who came to mind.

"We looked at the properties they own and felt it was important to have someone local and someone whose properties have the reputations that the Copper Leaf and Bridgewood have," Casper said. "They certainly saw the opportunities here and the city's renovation of the Convention Center helped seal that deal. It showed them the city was serious everything I'm hearing, downtown will be supportive and they'll embrace this project. It should really bring more life to the whole area." **RICH BATLEY,**

"From

City Center Hotel owner, partner with John Pfefferle

about re-establishing the convention business.

Casper added that everything from the river walk urban trail system to the reconstruction of North Main Street and redevelopment efforts along Marion Road and in the South Shore were key selling points as they talked with the Pfefferle and Batley.

Batley said when he and Pfefferle saw UWO and the community foundations actively involved in the effort to revive the hotel, it helped convince them to take another look at putting a deal together.

"With both of those foundations coming in, that convinced us to take another good look at this," he said. "Even back in '07 and '08, we knew we'd have to have people from Oshkosh involved."

Connolly-Keesler said Oshkosh is "very lucky to have them at the table," and she's sure Batley and Pfefferle had to put a lot of time into making the deal work for them, too.

"I'm sure several people were working on this for 40 hours a week for several weeks to make this work," she said. "I'm hoping that we've uncovered all the challenges and dealt with them early on."

Batley said he's growing more anxious to get started and recently brought almost two dozen managers from the Copper Leaf and Bridgewood down to tour the site to help generate ideas and suggestions for ways to improve the site.

"From everything I'm hearing, downtown will be supportive and they'll embrace this project. It should really bring more life to the whole area," he said. "The property has great views of the river. It just needs that interior improvement and modernization. And I'm sure our design team will do a great job with that.'

PAGE ONE INSIGHT

Turnover Continued from Page A1

evaluation policy and is working on an overhauled superintendent evaluation in effort to improve governance practices.

The issue will come up again Tuesday during a special board meeting at 6 p.m. in the District Administration Building, 215 S. Eagle St.

Administrators remaining in the district said they think others are leaving because of long hours, a tense environment and low

pay. "I don't believe pay is ever the number one issue, I believe it's a mixture of working conditions and the difficult realities of what we're dealing with in school systems today," said Deputy Superintendent Dave Gundlach, who oversees principals.

Administrators consistently work 10-12 hours in the office and then bring work home in evenings

and on weekends, Director of Curriculum and Instruction Shelly Muza said.

"That's not to say that others in comparable public or private-sector jobs aren't working long hours, but putting in that time consistently every single day starts to become a problem," Muza said.

Oshkosh spends the least money on administrative costs on a per-student basis out of all 424 districts in the state, according to a Wisconsin Taxpayers Alliance analysis. The district spent \$592 per student, compared to the state average of \$913.

"That's nothing to be proud about," board member Stephen Dedow said. "We are way understaffed."

Dedow said he has observed and interviewed central office administrators about retention issues and found people feel overworked and disrespected, particularly at board meet-

ings. "They talked about trust. They talked about a really ONLINE

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tense worked environment where they're on their toes all the time and can't get work done. I thought that was interesting that only a small minority had something to say about compensation," Dedow said.

The district has typically paid administrators near or below the state median despite Oshkosh being one of Wisconsin's larger districts.

The board last discussed administrator retention during a Jan. 31 meeting with a consultant from a superintendent search firm.

Senior Associate Bill Attea from the firm Hazard, Young, Attea and Associates told the board retention issues usually stem from micromanagement, a lack of strategic direction and not having an adequate workforce.

He said the board must take ownership of the issue and serve as a model to the rest of the district on how to change the culture causing the turnover.

'Again, it starts with the board. The board sets the tone," Attea said.

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